



# Improve Program Management: Grow Without the Pains

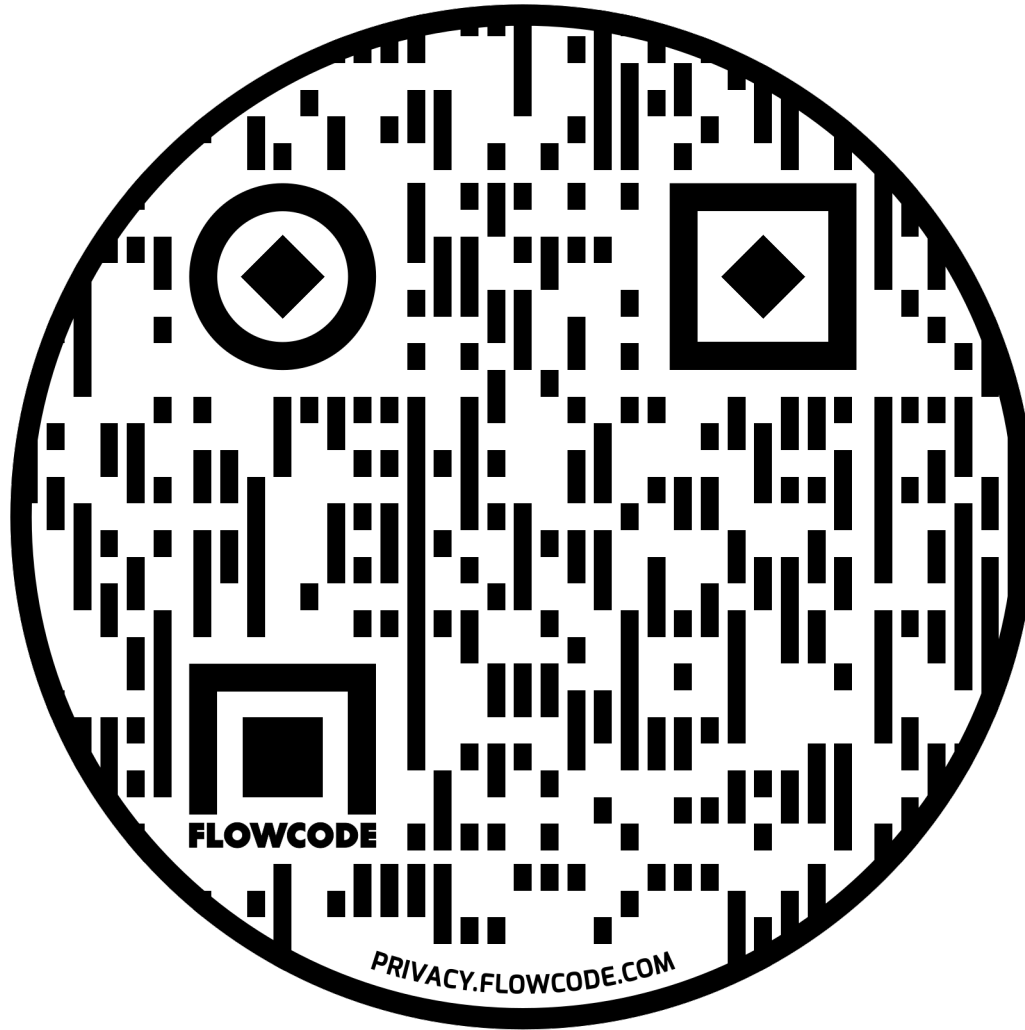
Chad Epps, MD, CHSE, FSSH

Sophia Mosher, MPA

Jamie Pitt, MMHPE, BA

Jarrold Young, MBA, BSBME, CHSOS





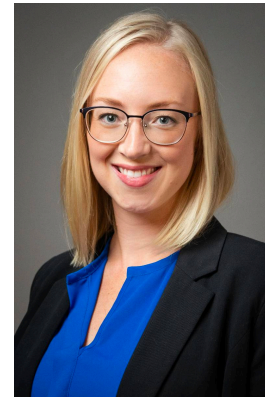
# Disclosures

- EPPS - Textbook editor – no royalties
- EPPS - The Debriefing Academy - Faculty
- No financial interest or benefit from the products and platforms in this presentation.

# Introductions



Chad Epps, MD, CHSE, FSSH  
Executive Director- CHIPS



Sophia Mosher, MPA  
Simulation Logistician



Jamie Pitt, MMHPE, BA  
Assistant Director of SP Education



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Simulation Operations Lead

# Objectives

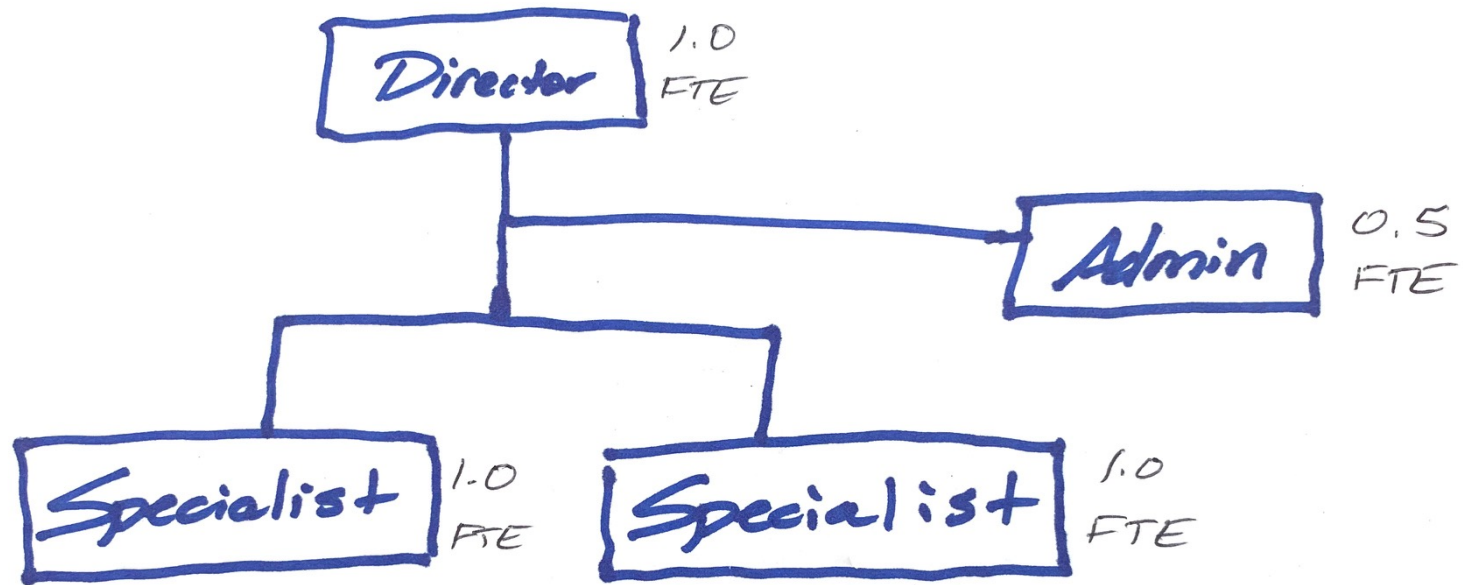
At the end of this session the participant will be able to:

- Discuss the role that policies and procedures play in implementing an event management process
- Identify strategies for workflow efficiencies
- Identify tools and resources to assist in management of a simulation program

# CHIPS

## Overview



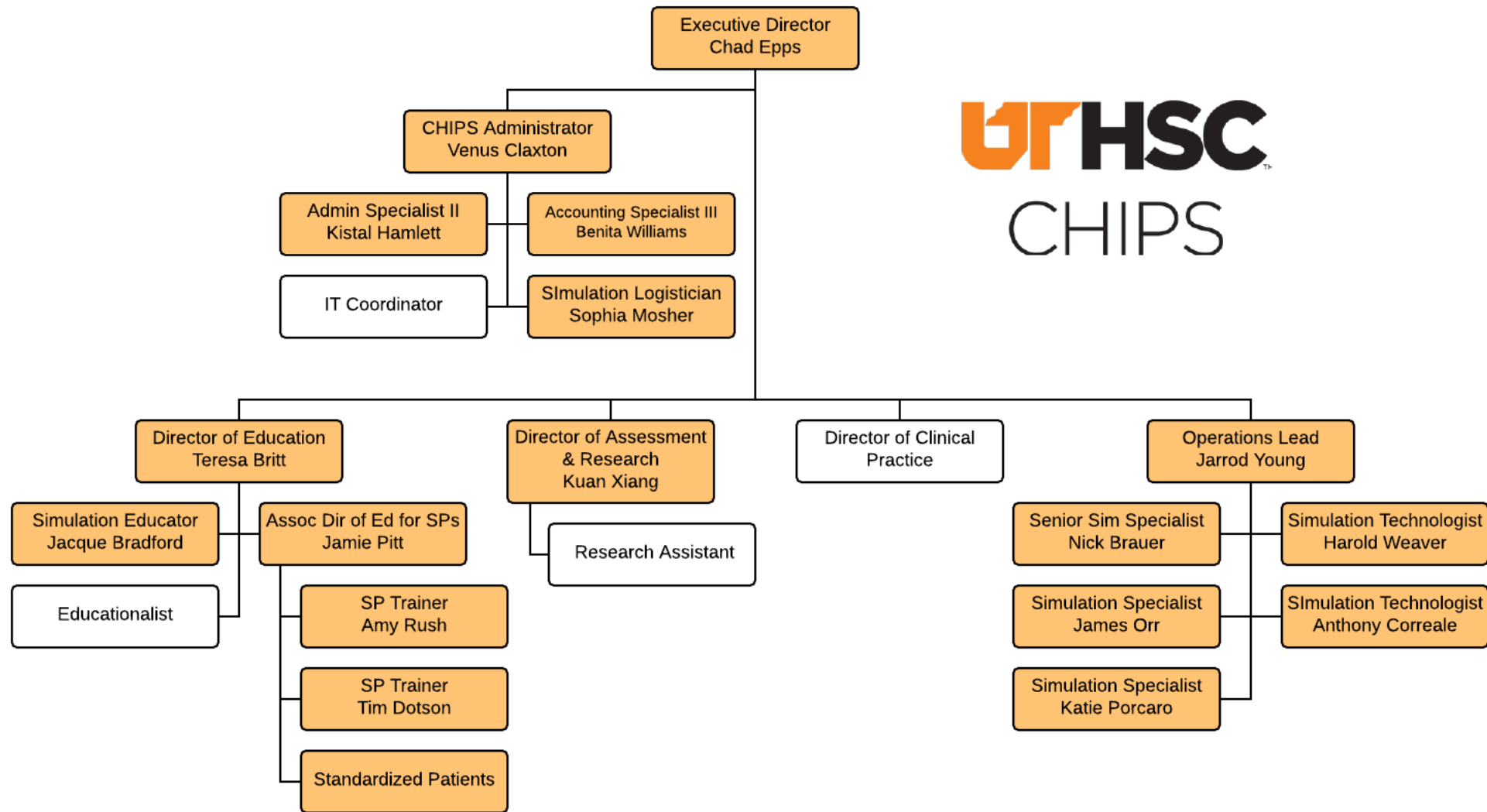


UTHSC - IPECS

June 2016







Not Approved

Filled

Currently Posted

To Post

# Policy and Procedure

The image shows a wooden desk with two blue binders stacked on the right. The top binder is labeled 'POLICIES' and the bottom one is labeled 'PROCEDURE'. To the left of the binders are several office supplies: a white mug, a red and white stamp, a spiral notebook, and several colored pencils. A black pen lies in front of the binders. The background is a rustic wooden wall.

**POLICIES**

**PROCEDURE**

# Policies For SSH Accreditation

- Confidentiality
  - Learner Performance
  - Scenario and Case Information
- Physical Safety
- Psychological Safety
- Separation of Supplies and Equipment
- Storage and Maintenance of Equipment and Supplies
- Video Recording
- Record and Data Retention
- Prioritization of Resources

**2012**

**Simulation Center Policy and  
Procedure Manual**

**Log into [ssih.org](http://ssih.org)**

**SSH Resources →**

**Resource Library →**



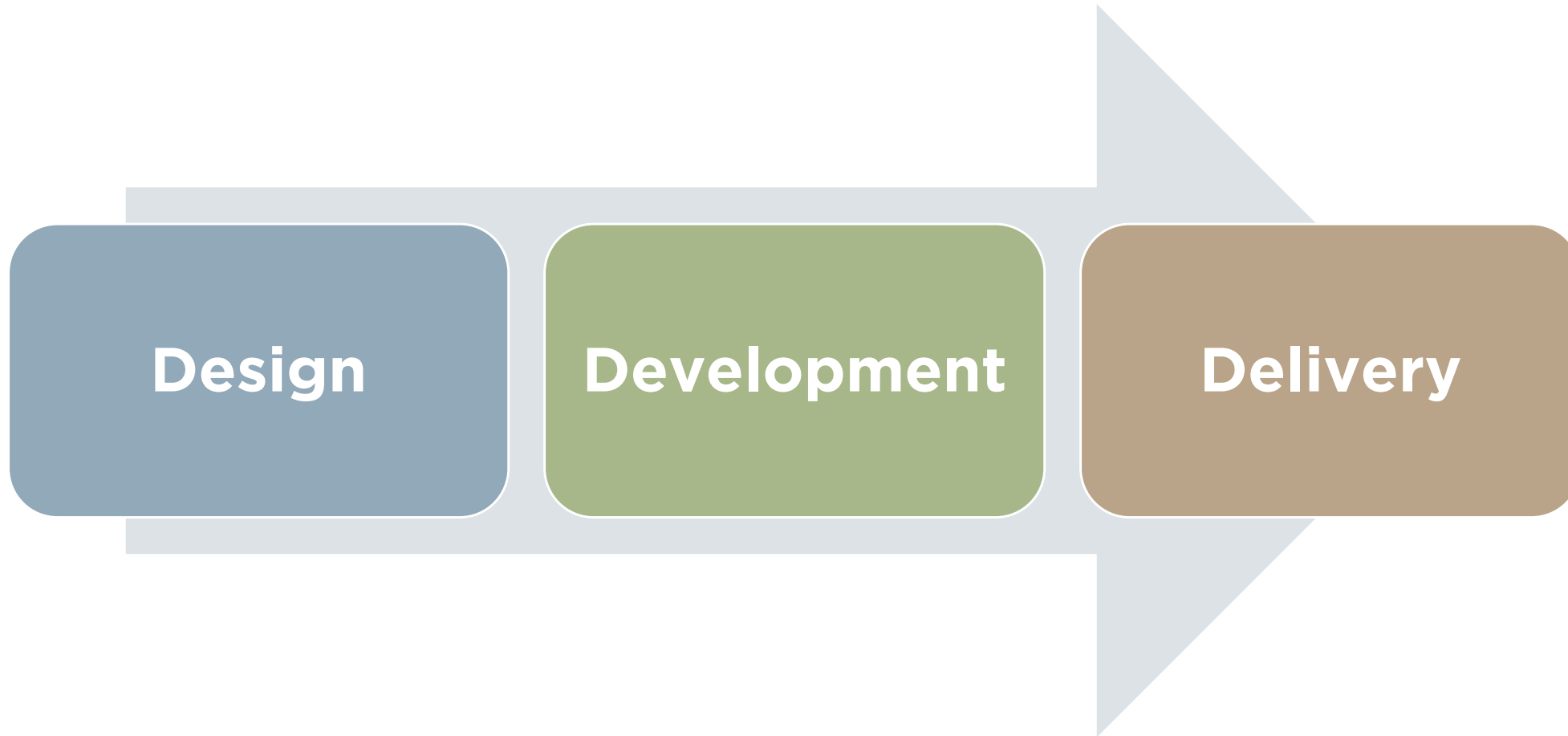
**Society for Simulation in Healthcare**

Published by the Society for Simulation in Healthcare  
Copyright © Society for Simulation in Healthcare 2012

# **Workflow Efficiencies**



# Simulation Workflow



# Needs Assessment- Design

- How are we ensuring that faculty make their ideas known?
  - Centralized method for faculty to request simulation activity
- How do we collect and sort through simulation ideas?
  - Collection method for the simulation requests
    - Scheduling Policy
    - Curricular Development Policy
  - System for separation/organization of requested based on the semester term.
- Who is responsible for following up on these items?
  - Single Point-of-Contact for all events

# Design Phase Workflow

## SP Timeline

Pre-Confirmation	
Trello Card created	LC
Event placed on calendar	LC
Rooms Assigned	LC
OneDrive files created	LC
Event logistics determined	LC
OEM assigned	OL
EEM Assigned	ADSP
Conflicts Addressed	LC/OL/ADSP
Confirmation Email sent	LC
Template or Old cases sent	LC
Pre-Case Arrival	
Reminders Sent	LC
Humanity Shift created	SPT
Schedule and flow mapped out	OEM
Schedule and flow approved	OL
SP demographics determined	SPT
Potential case design meeting	ADSP
Case Received	LC

## Manikin Timeline

Pre-Confirmation	
Trello Card created	LC
Event placed on calendar	LC
Rooms Assigned	LC
OneDrive files created	LC
Event Logistics determined	LC
OEM assigned	OL
EEM Assigned	DOE
Conflicts Addressed	LC/OL/DOE
Confirmation Email sent	LC
Template or Old cases sent	LC
Pre-Case Arrival	
Reminders Sent	LC
Potential case design meeting	DOE
schedule and flow mapped out	OEM
Schedule and flow approved	OL
Case Received	LC

# Needs Assessment- Development

- How do we ensure that information is delivered to the appropriate team members?
  - Event Logistics
  - Approved cases
  - Setup documents
  - Schedules
- How do we track case development and event logistics?
  - Shared drives
  - Checklists
- How do we ensure the appropriate technology is being utilized?
  - CHIPS Simulator Inventory

# Development Workflow

## SP Timeline

Case Approval Process	
Meeting to address case edits	ADSP
Approved cases on OneDrive/Trello	ADSP
Cases posted to Dropbox	ADSP
Logistics approved	OL/ADSP
Before Two Weeks Out	
Finalize Humanity info	SPT
Contact FOR for training date	SPT
Publish Humanity shift	SPT
Identify training date and notify LC	SPT
Schedule training and invite ADSP, SPT, OEM, and FOR	LC
Book rooms for training on B-Line	LC
Course and documents created in B-Line	OEM
Rubrics and door notes approved by FOR	OEM
Before One Week Out	
List of learners received	OEM
List of Faculty received	OEM
SP Rotation schedule created	SPT
SP Rotation Schedule approved	ADSP
SP Schedule posted in OneDrive	SPT
Schedule completed	OEM
Schedule posted in OneDrive	OEM
Proctor script/role finalized	OEM/SPT

## Manikin Timeline

Case Approval Process	
Meeting to address case edits	EEM
Approved cases on OneDrive/Trello	DOE
Logistics approved	OL/DOE
Dry Run/Pilot scheduled	LC
Before Two Weeks Out	
Event Logistics understood	OEM
Case progression understood	OEM
Manikin file created	OEM
Event Setup/Equipment understood	OEM
Course and documents created in B-Line	OEM
Labs and images requested	OEM
Before One Week Out	
List of learners received	OEM
List of Faculty received	OEM
Schedule completed	OEM
Schedule posted in OneDrive	OEM
Dry Run/Pilot occurs	OEM/EEM

# Needs Assessment- Delivery

- How do you ensure all events adhere to standards of best practice?
  - Dry Run/Pilot
  - SP Training
- How do you standardize and disseminate the information for each event?
  - Team Logistics Huddles
  - Project Management System Checklists
- How do you plan for data tracking management?
  - Learner numbers and hours
  - Manikin utilization
  - Setup/Breakdown hours
- How do you document quality improvement plans?
  - Script and case editing
  - Troubleshooting technical issues
  - Future event development

# Delivery Workflow

## SP Timeline

Under One Week Out	
Final verification of info	OL
Final tweaks made	OEM/SPT
Trello card moves to "Event Ready"	OEM
SP Training occurs	SPT
Post-Event	
Data fields completed	OEM
Event Logistics Sheet updated	LC
Case files and setup documented	LC
Issues documented	LC
Card moved to "After Event"	OEM
Post-Event SP Survey sent	LC
Post-Event Faculty Survey sent	LC
Card moved to "To Data Tracking"	LC
Data Tracking board management	PA
FOR response sorted	LC
Meeting needed?	ADSP/OL
Meeting scheduled	AA
QI plan implemented	ADSP/OL

## Manikin Timeline

Under One Week Out	
Final verification of info	OL
Final tweaks made	OEM/EEM
Trello card moves to "Event Ready"	OEM
Post-Event	
Data fields completed	OEM
Event Logistics Sheet updated	LC
Case files and setup documented	LC
Issues documented	LC
Card moved to "After Event"	OEM
Post-Event Survey sent	LC
Card moved to "DASH Pending"	LC
DASH Tool completed by faculty	EEM
Card moved to "To Data Tracking"	EEM
Data Tracking board management	PA
FOR response sorted	LC
Meeting needed?	DOE/OL
Meeting scheduled	AA
QI plan implemented	DOE/OL



# Growing Pains

- In the face of exponential growth, how can we increase effective team communication?
  - FTE grow
  - PTE grow (SPs)
  - Simulation resources- building and equipment

# SP Management Software



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Cloud based scheduling platform allows:

---

24/7 access via website, smartphone and tablet app

---

Sync schedules to Calendar

---

Automatic email and text notifications

---

Clock in and out, view timesheets and payroll reports

---

Submit Availability, Request off, Confirm and Trade shifts

---

Access to Case Scripts and Training Materials

# SP Management Software



**UHSC CHIPS**

Dashboard

Shift Planning

Time Clock

Leave

Training

Staff

Payroll

Reports

More Apps

Dashboard

Dashboard

Manage Widgets

4

Shifts to Republish

2

Staff to Activate

1

Leave Requests

Late for Work · 0

Woohoo, no one is late for work!

Who's On Now · 0

Looks like no one is at work.

Time Clock

01/10/2020 - 1:16pm

Shared Files

Birthdays · 0

Data refreshes every 12 hours. Next refresh: 7:50pm

McClurg, Cheryl

In 2 days

On Leave · 10

Data refreshes every hour. Next refresh: 1:55pm

McCracken, Don

Back in 18d

Message Wall

New Message

**Jamie Pitt**

Jan 7, 2020 · 8:58am

**2020 SP Payment Schedule**

January to July 2020

Work dates: Dec 4 - Jan 3	Pay Date: January 31
Work dates: Jan 4 - Feb 3	Pay Date: February 28
Work dates: Feb 4 - March 3	Pay Date: March 31
Work dates: March 4 - April 3	Pay Date: April 30
Work dates: April 4 - May 4	Pay Date: May 29
Work dates: May 5 - June 5	Pay Date: June 30

**Jamie Pitt**

Nov 13, 2018 · 12:23pm

**SP Program Communications**

Running Late: Text or call [901-401-2923](tel:901-401-2923) or click "I'm on my way" button found under time clock.

Sick/Emergency Cancellation: Submit a Leave Request ASAP.

**Jamie Pitt**

Jul 11, 2018 · 6:11pm

**Humanity Helpdesk Website**

Helpful articles and tutorials for discovering and mastering

# SP Management Software



UTHSC CHIPS

Dashboard

ShiftPlanning

Time Clock

Leave

Training

Staff

Payroll

Reports

More Apps

Staff

Employees

Locations & Positions

Break Rules

Add Employees

All Staff (128)

Not Activated (2)

Disabled (2)

Locations

Nashville Jeanette & .. (6)

CHIPS (128)

Search by Name

Select Filter

Aldridge-Burns, Jeanne

Atkins, Claire

Bailey, Vickie

Baker, Kimberly

Beaumont, Andrew

Blanchard, Elaine

Bland, Charisse

Bluestone, Kaul

# SP Information Provided

Who: College, Course and number level of learner

What: Learners will be doing, level of physical examinations that will be done.

When & Where:

Costume/Props:

How: Learners see the SP one on one, with a group etc. SPs complete a checklist on the computer.

Why: Formative or Summative

SP Objectives: The SP challenge is multifold, appropriately and accurately reveal the facts about the patient being portrayed; improvise only if necessary and in a manner that is consistent with the overall tone/content of the case. Maintain the realism of the simulation i.e. stay in character. Evaluate learners fairly based on how they performed in this encounter. Provide patient perspective in feedback.

# Project Management Software

- Trello

- Simple to Complex board configuration
- Collaborate with team members on multiple projects
- Full integration into current operations
- Built in automation
- Add-ons for full customization

# Implementation



# Event Request

- Starting point for event confirmation
- Single point for faculty to input all simulation requests
  - Skip logic allows for customization of a single form
    - SP request
    - Manikin request
    - Non-Sim request
    - BLS/ACLS
- Customization of the email notification for CHIPS staff

# Event Logistics Sheet

- Central point of information
- Informs staff of the implementation plan
- Key information about
  - Date and Time
  - Number of Learners
  - Schedule flow
  - Documents needed



# Quality Improvement

# Post-Event Timeline

## SP Timeline

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# Post-Event Process

## Data Tracking

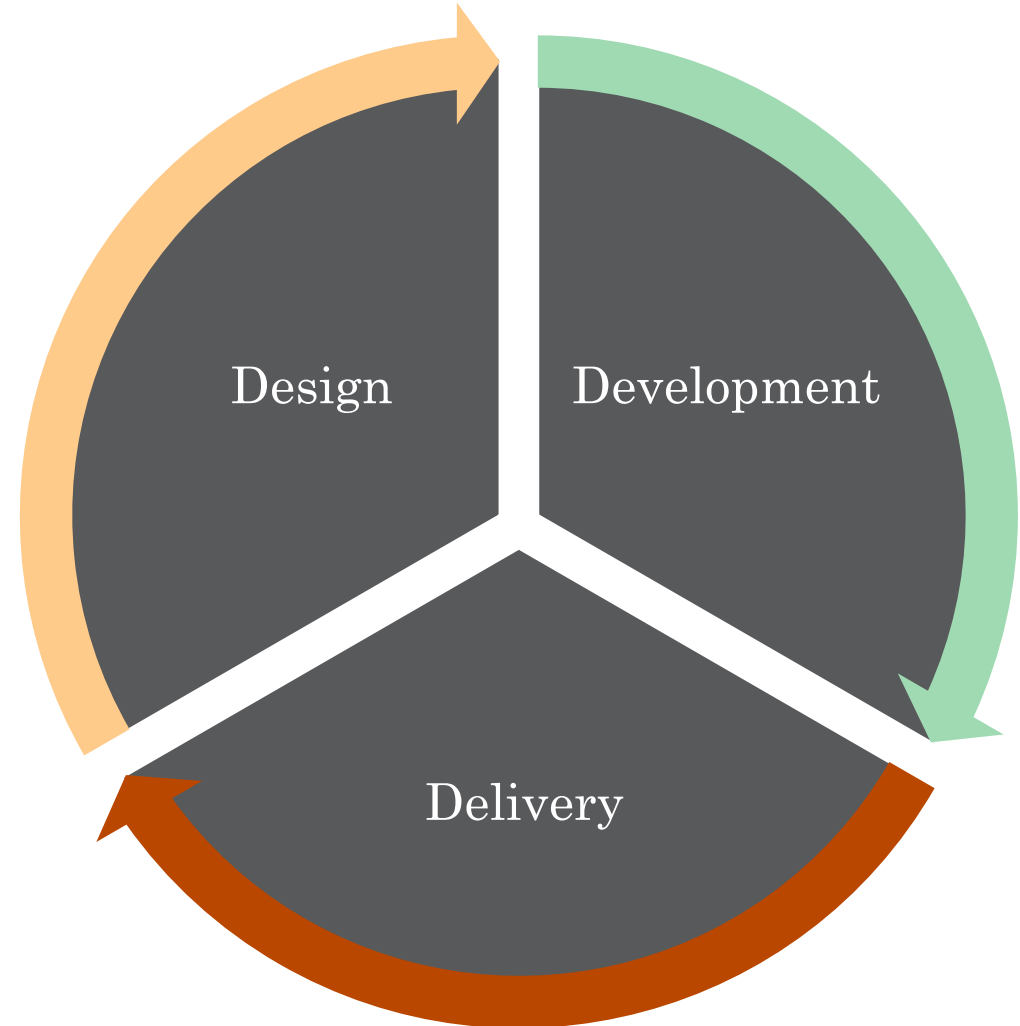
- Learners and Learner Hours
- Setup/Event/Breakdown Time
- Consumables/Equipment used
- Forecasting SP costs
- Case Diversity (SDoH)

## Quality Improvement

- Faculty and CHIPS team input
  - Post Event Survey- Learner, Faculty, SP
  - QI label and card comments- CHIPS
  - Quality Improvement Council
  - DASH Assessment
- Development/Implementation
  - FADE Model
    - Focus
    - Analyze
    - Develop
    - Execute

# CHIPS Program Management Toolkit

- [CHIPS Policy and Procedures](#)
- [Event Submission Form](#)
- [Manikin Workflow Timeline](#)
- [SP Workflow Timeline](#)
- [Project Management- Trello](#)
- [SP Management- Humanity](#)
- [Event Logistics](#)
- [SP Survey](#)
- [Faculty Survey](#)





# Summary

- Discuss the role that policies and procedures play in implementing an event management process
  - Rules that govern your event management process
  - Staff understanding of why we do what we do
  - Policies will constantly evolve
- Identify strategies for workflow efficiencies
  - Needs Assessment- Three D's
  - Checklist for operating procedures
    - Creating ownership of tasks
    - Identifying gaps in current process
- Identify tools and resources to assist in management of your simulation program
  - Scalable project management platform
  - Digital requests
  - Well documented process
  - Get creative!

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**CHIPS**